

# why blackrock interview question

**why blackrock interview question** is a common query among candidates aspiring to join one of the world's leading investment management firms. Understanding the nature and rationale behind BlackRock's interview questions is essential for applicants aiming to excel in the selection process. This article delves into the types of questions typically asked, the key competencies assessed, and how these questions align with BlackRock's corporate culture and business objectives. Additionally, it explores strategies for effectively preparing responses that demonstrate technical expertise, problem-solving skills, and cultural fit. By analyzing the interview framework, candidates can gain valuable insights into what makes BlackRock's hiring process distinct. The following sections will provide a comprehensive overview of the interview question categories, preparation tips, and the evaluation criteria used by BlackRock recruiters.

- Understanding BlackRock's Interview Process
- Types of BlackRock Interview Questions
- Core Competencies Assessed
- How to Prepare for BlackRock Interview Questions
- Common BlackRock Interview Questions Examples
- Tips for Answering Behavioral and Technical Questions

## Understanding BlackRock's Interview Process

The interview process at BlackRock is designed to evaluate both the technical skills and cultural alignment of candidates. As a global leader in asset management, BlackRock seeks individuals who can contribute to innovative solutions while embodying its core values. The process typically includes multiple stages such as phone screenings, technical assessments, and on-site or virtual interviews. Each stage is crafted to assess different dimensions of a candidate's profile, from analytical abilities to interpersonal skills. Understanding this multi-faceted approach is crucial for appreciating why BlackRock interview question choices are structured the way they are.

## Multi-Stage Interview Structure

BlackRock's interview process often begins with an initial phone or video screening to assess general fit and communication skills. Successful

candidates proceed to technical interviews focusing on finance, programming, or quantitative analysis, depending on the role. The final stages usually involve behavioral interviews with senior team members to evaluate cultural fit and leadership potential. This structured progression ensures a comprehensive evaluation of a candidate's capabilities and alignment with BlackRock's mission.

## **Focus on Role-Specific Skills**

The interview questions are tailored to the specific role applied for, whether in portfolio management, software engineering, risk analysis, or client services. This role-specific focus explains why BlackRock interview question content varies widely but consistently targets skills essential for success in that particular domain.

## **Types of BlackRock Interview Questions**

BlackRock interview questions can be broadly categorized into behavioral, technical, and situational types. Each category serves a distinct purpose in assessing various candidate attributes. Understanding these types helps candidates prepare effectively and respond confidently during interviews.

### **Behavioral Questions**

Behavioral questions aim to uncover how candidates have handled past situations and challenges. These questions often begin with prompts like "Tell me about a time when..." or "Describe a situation where..." and focus on teamwork, leadership, problem-solving, and adaptability. BlackRock places significant emphasis on behavioral questions to gauge cultural fit and interpersonal skills.

### **Technical Questions**

Technical questions evaluate candidates' professional knowledge and problem-solving skills relevant to their field. For finance roles, this may include valuation techniques, financial modeling, or market analysis. For technology positions, questions may cover coding, algorithms, and system design. These questions test candidates' ability to apply expertise in practical scenarios.

### **Situational and Case Study Questions**

Situational questions present hypothetical scenarios requiring candidates to demonstrate logical reasoning and decision-making skills. Case studies may involve analyzing market trends, portfolio strategies, or technical

challenges. These questions assess analytical thinking and the ability to innovate under pressure.

## **Core Competencies Assessed**

BlackRock interview questions are designed to assess a set of core competencies that align with the company's strategic objectives and values. Understanding these competencies provides insight into why specific questions are asked during interviews.

### **Analytical and Problem-Solving Skills**

Given BlackRock's reliance on data-driven decision-making, analytical ability is paramount. Interview questions often challenge candidates to analyze complex data, identify trends, and develop actionable solutions. Demonstrating strong problem-solving skills is critical to advancing in the interview process.

### **Communication and Collaboration**

Effective communication and teamwork are essential at BlackRock. Candidates must show they can articulate ideas clearly and work collaboratively across diverse teams. Behavioral questions often explore past experiences involving conflict resolution, project coordination, and leadership.

### **Adaptability and Innovation**

The financial industry is dynamic, requiring professionals who can adapt and innovate. Interviewers assess candidates' openness to change and creativity in addressing challenges, reflecting BlackRock's commitment to continuous improvement.

## **How to Prepare for BlackRock Interview Questions**

Proper preparation is key to successfully navigating BlackRock's interview questions. Candidates should adopt a structured approach to understand the company's expectations and tailor their responses accordingly.

### **Research BlackRock's Business and Culture**

Familiarity with BlackRock's business model, products, and corporate culture

is crucial. This knowledge helps candidates frame their answers in a way that resonates with the company's values and strategic priorities.

## **Practice Common Question Types**

Practicing behavioral, technical, and situational questions enables candidates to respond confidently and coherently. Utilizing the STAR method (Situation, Task, Action, Result) is particularly effective for behavioral questions.

## **Enhance Technical Skills**

For technical roles, reviewing relevant concepts, coding exercises, financial models, or case studies is essential. Candidates should focus on clarity, accuracy, and efficiency in problem-solving during interviews.

## **Common BlackRock Interview Questions Examples**

Awareness of typical questions asked during BlackRock interviews can help candidates anticipate and prepare strong responses. The following list highlights common questions across various categories.

1. Tell me about a challenging project you worked on and how you managed it.
2. How do you approach solving a complex financial modeling problem?
3. Describe a situation where you had to work with a difficult team member.
4. Explain a time when you had to learn a new technology or skill quickly.
5. Walk me through how you would evaluate an investment opportunity.
6. What motivates you to work at BlackRock?
7. How do you handle tight deadlines and pressure?
8. Write a function to reverse a linked list (for technical roles).

## **Tips for Answering Behavioral and Technical**

# Questions

Effective answers to BlackRock interview questions require clarity, relevance, and evidence of critical thinking. The following tips can enhance response quality.

- **Use the STAR method:** Structure answers by outlining the Situation, Task, Action, and Result to provide concise and compelling narratives.
- **Be specific:** Provide concrete examples rather than vague statements to demonstrate experience and skills.
- **Showcase problem-solving:** Explain your thought process clearly during technical questions to highlight analytical abilities.
- **Align responses with BlackRock values:** Emphasize teamwork, integrity, innovation, and client focus where appropriate.
- **Practice mock interviews:** Simulate interview conditions to build confidence and improve communication skills.

## Frequently Asked Questions

### Why do BlackRock interview questions often focus on problem-solving skills?

BlackRock values candidates who can think critically and solve complex financial and technical problems efficiently, as these skills are essential for success in their dynamic work environment.

### What types of technical questions are commonly asked in BlackRock interviews?

BlackRock technical interviews often include questions on programming (especially in languages like Python, C++, and Java), data structures, algorithms, and sometimes finance-related quantitative problems to assess both coding ability and financial knowledge.

### Why does BlackRock include behavioral questions in their interview process?

Behavioral questions help BlackRock evaluate a candidate's soft skills, such as teamwork, communication, leadership, and adaptability, which are crucial for thriving in collaborative and fast-paced work settings.

## **How can I prepare for BlackRock's case study interview questions?**

To prepare for case studies, research BlackRock's business areas, practice structuring your thoughts clearly, analyze financial scenarios, and work on problem-solving under time constraints to demonstrate analytical and decision-making skills.

## **Why are questions about market trends common in BlackRock interviews?**

BlackRock wants to ensure candidates have a strong understanding of current market dynamics and can apply this knowledge to investment strategies and client solutions, reflecting their focus on staying ahead in the financial industry.

## **What is the purpose of asking BlackRock interview questions about risk management?**

Risk management is central to BlackRock's operations, so interview questions on this topic assess a candidate's ability to identify, analyze, and mitigate risks, ensuring they can contribute to maintaining the firm's financial stability and reputation.

## **Why do BlackRock interview questions sometimes test knowledge of ETFs and asset management?**

Since BlackRock is a global leader in asset management and ETFs, questions on these topics evaluate a candidate's industry knowledge and their potential to contribute effectively to the company's core business areas.

## **How important are quantitative questions in the BlackRock interview process?**

Quantitative questions are very important as they assess numerical aptitude, analytical thinking, and the ability to work with data, all of which are critical skills for roles in finance, technology, and risk at BlackRock.

## **Why might BlackRock interviewers ask about your motivation to work at the company?**

Interviewers ask this to gauge your genuine interest in BlackRock's culture, values, and work, ensuring that you are aligned with the company's mission and are likely to be a committed and passionate employee.

## Additional Resources

### 1. *Cracking the Code: Mastering BlackRock Interview Questions*

This book offers a comprehensive guide to the types of questions commonly asked in BlackRock interviews, including behavioral, technical, and case study questions. It provides detailed strategies for answering each question effectively, with real examples and tips from former interviewees. Readers will gain confidence and insight into the company's interview process.

### 2. *Financial Modeling and Valuation: Preparing for BlackRock's Quantitative Assessments*

Focused on the quantitative skills required for roles at BlackRock, this book covers essential financial modeling techniques and valuation principles. It includes step-by-step tutorials and practice problems designed to sharpen analytical thinking. Ideal for candidates preparing for technical interviews in asset management and investment roles.

### 3. *The Behavioral Edge: Navigating BlackRock's Culture Through Interview Questions*

This book delves into the behavioral aspects of BlackRock interviews, emphasizing the company's core values and leadership principles. It guides readers on how to craft compelling stories that demonstrate teamwork, problem-solving, and adaptability. The book also explains how to align personal experiences with BlackRock's culture.

### 4. *Quantitative Interview Questions for Asset Management Firms*

Targeted at candidates applying to BlackRock and similar firms, this book compiles a wide range of quantitative interview questions. It provides clear explanations, model answers, and practice exercises covering statistics, probability, and financial mathematics. A valuable resource for those aiming to excel in technical interviews.

### 5. *Case Studies in Investment Management: Insights for BlackRock Interviews*

This collection of real-world investment case studies helps readers understand how to analyze and present solutions during BlackRock interview case rounds. Each case includes background information, analytical frameworks, and suggested answers. The book emphasizes critical thinking and decision-making skills relevant to the asset management industry.

### 6. *Interviewing at BlackRock: A Guide to Success*

An all-encompassing guide that walks candidates through the entire BlackRock interview process, from application to final offer. It covers resume tips, common interview formats, question types, and follow-up strategies. The book also shares personal anecdotes and advice from successful BlackRock hires.

### 7. *Financial Markets and Instruments: Essential Knowledge for BlackRock Candidates*

This book provides a solid foundation in financial markets, instruments, and trading concepts critical for BlackRock interviews. It simplifies complex topics such as derivatives, fixed income, and equity markets, making them accessible to interviewees. Understanding these fundamentals can help

candidates answer technical questions with confidence.

#### 8. *Behavioral Finance and Its Role in BlackRock's Interview Questions*

Exploring the intersection of psychology and finance, this book explains behavioral finance concepts often referenced in BlackRock interviews. It helps candidates understand investor behavior, market anomalies, and decision biases. The book includes practical examples and questions to prepare for behavioral and technical discussions.

#### 9. *Building a Winning Portfolio: Strategies and Interview Insights for BlackRock Applicants*

This book combines portfolio management theory with interview preparation for BlackRock roles. It discusses asset allocation, risk management, and performance evaluation alongside common interview questions related to portfolio construction. Readers will find frameworks to structure their answers and demonstrate industry knowledge effectively.

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#### **why blackrock interview question: Vault Guide to the Top Financial Services Employers**

Derek Loosvelt, 2006 From the author of the Vault Guide to the Top 50 Banking Employers, now in its 9th edition, this Guide profiles 55 employers, including American Express, AIG, Capital One, Fidelity, FleetBoston, GE Capital, Prudential, Vanguard Group, and Visa. The inside scoop on what it's like to work and what it takes to get hired there. Based on interviews and surveys of actual employees.

#### **why blackrock interview question: Bond Markets, Analysis, and Strategies, tenth edition**

Frank J. Fabozzi, Francesco A. Fabozzi, 2021-12-07 The updated edition of a widely used textbook that covers fundamental features of bonds, analytical techniques, and portfolio strategy. This new edition of a widely used textbook covers types of bonds and their key features, analytical techniques for valuing bonds and quantifying their exposure to changes in interest rates, and portfolio strategies for achieving a client's objectives. It includes real-world examples and practical applications of principles as provided by third-party commercial vendors. This tenth edition has been substantially updated, with two new chapters covering the theory and history of interest rates and the issues associated with bond trading. Although all chapters have been updated, particularly those covering structured products, the chapters on international bonds and managing a corporate bond portfolio have been completely revised. The book covers the basic analytical framework necessary to understand the pricing of bonds and their investment characteristics; sectors of the debt market, including Treasury securities, corporate bonds, municipal bonds, and structured products (residential and commercial mortgage-backed securities and asset-backed securities); collective investment vehicles; methodologies for valuing bonds and derivatives; corporate bond credit risk; portfolio management, including the fundamental and quantitative approaches; and instruments that can be used to control portfolio risk.

**why blackrock interview question:** *A Tyranny for the Good of its Victims* Andrew F. Puzder, 2025-01-14 Former CEO of CKE Restaurants, Inc. Andrew F. Puzder exposes how the secretive consolidation of financial power under the guise of ESG represents a new collectivist threat to the free market. Over the last thirty-five years, asset manager mega-giants BlackRock, State Street, and Vanguard have accumulated unprecedented levels of stock ownership in virtually every major US company. Voting the shares they hold for clients allows these companies to force their own “environmental, social, and governance” or “ESG” agenda on the American corporate sector and, by extension, on all of us. An asset manager’s traditional duty is to maximize returns for its investors, but these financial elites expand their duties through “stakeholder capitalism,” the idea that a company is responsible not only for its actual shareholders, but for everyone who is affected by the company—which translates to everyone in the community. Thus, they can impose their preferred ESG goals under the guise of benefitting an amorphous group of non-investors—a group that has no say over whether ESG goals actually “benefit” them. This elite-dominated economic system is nothing more than socialism in sheep’s clothing. “ESG” defines the champagne socialist agenda that would devastate the working and middle classes globally. Now, in the face of rising opposition, these financial elites are suddenly rebranding—shifting their terminology to conceal their intent. *A Tyranny for the Good of its Victims* exposes how, although they may abandon the acronym “ESG,” these elites have pursued—and will continue to pursue—their ESG goals: to transform our consumer-driven free-market economy into one that is subject to their elitist demands, overriding the will of the people whom they deem incapable of self-government.

**why blackrock interview question:** *The Guilty Innocent* Shannon Adamcik, 2012-09 Sixteen-year-old Cassie Jo Stoddard agreed to house sit for relatives on the weekend of September 22, 2006. It was something the teenager had done before...but this time something went terribly wrong. When the family returned home at the end of the weekend they found Cassie lying on their living room floor brutally stabbed to death. Detectives focused on two of Cassie’s classmates who had briefly visited her on the night that she was murdered: Torey Adamcik and Brian Draper. Initially both boys denied any knowledge of the crime, but after two separate interrogations, Brian Draper told detectives a chilling story of murder straight out of a horror movie. The two boys were immediately arrested, and a shocking videotape was discovered that seemed to depict the two teens not only planning the cold-blooded murder, but celebrating it. Community outrage was strong and immediate. The public demanded justice. But was the video actually what it appeared to be: a cold-blooded documentary that detailed the plotting of Cassie’s murder; or something else entirely? Could anyone uncover the truth in time and convince a jury that sometimes things aren’t always what they appear to be? *The Guilty Innocent* is narrated by Shannon Adamcik, mother of Torey, one of the accused boys. It takes readers behind the scenes of a trial where prosecutors cared more about public opinion than truth, defense attorneys, who had never argued a murder case, were in over their heads, and a young boy’s life hung in the balance. The United States is the only country in the world that will charge a juvenile as an adult and sentence them to life without parole. As the mother of one such child, I know exactly what happens when a juvenile is placed in adult court where they cannot defend themselves. They are immediately cut off from all human contact, locked in isolation, and railroaded through a justice system they simply cannot comprehend. Consequently, many of these juveniles are sentenced too much longer and harsher terms than their adult counterparts. I’ve personally lived through this, and I was compelled to write about it. I began for the simple reason that I had lived through this horrendous ordeal and I ached for someone to confide in. But reliving the most painful part of my life was extraordinarily difficult. Ultimately the only reason that I was able to persevere was my deep belief that the story was important and needed to be told. That is still true. This is a true story and no one can tell it better than the people who lived it. A crime reporter can look at the details of a case, but they cannot tell you how it feels to live through it. I can and I did. I used the pre-trial and trial transcripts, copies of the police reports, the autopsy and DNA reports, and DVD recordings of all of the evidence in the case. I’ve done copious research. But more importantly, I take readers step-by-step through what it feels like when your

16-year-old son is accused of first-degree murder; all the odds are stacked against him; and his defense is in the hands of attorneys you can't fully trust to come through for you.

**why blackrock interview question: The Dictatorship of Woke Capital** Stephen R. Soukup, 2023-04-25 For the better part of a century, the Left has been waging a slow, methodical battle for control of the institutions of Western civilization. During most of that time, "business"— and American Big Business, in particular — remained the last redoubt for those who believe in free people, free markets, and the criticality of private property. Over the past two decades, however, that has changed, and the Left has taken its long march to the last remaining non-Leftist institution. Over the course of the past two years or so, a small handful of politicians on the Right — Senators Tom Cotton, Marco Rubio, and Josh Hawley, to name three — have begun to sense that something is wrong with American business and have sought to identify the problem and offer solutions to rectify it. While the attention of high-profile politicians to the issue is welcome, to date the solutions they have proposed are inadequate, for a variety of reasons, including a failure to grasp the scope of the problem, failure to understand the mechanisms of corporate governance, and an overreliance on state-imposed, top-down solutions. This book provides a comprehensive overview of the problem and the players involved, both on the aggressive, hardcharging Left and in the nascent conservative resistance. It explains what the Left is doing and how and why the Right must be prepared and willing to fight back to save this critical aspect of American culture from becoming another, more economically powerful version of the "woke" college campus.

**why blackrock interview question: Caroline R** Tim Heald, 1980

**why blackrock interview question: John Charles McQuaid** John Cooney, 2012-08-29 An in-depth study of the most significant Irish clergyman in the history of the state For three decades, 1940-72, as Archbishop of Dublin and Primate of Ireland, John Charles McQuaid imposed his iron will on Irish politicians and instilled fear among his clergy and laity. No other churchman amassed the religious, political and social power which he exercised with unscrupulous severity. An admirer of the FBI's J. Edgar Hoover, Archbishop McQuaid built up a vigilante system that spied on politicians and priests, workers and students, doctors and lawyers, nuns and nurses, soldiers and trade unionists. There was no room for dissent when John Charles spoke in the name of Jesus Christ. This power was used to build up a Catholic-dominated state in which Protestants, Jews and feminists were not welcome.

**why blackrock interview question: Report** Commonwealth Shipping Committee, 1910

**why blackrock interview question: The Railway Engineer** Lawrence Saunders, S. R. Blundstone, 1900

**why blackrock interview question: Understanding Strategic Management** Anthony E. Henry, 2018 Understanding Strategic Management is the ideal introduction to strategy for students in one-semester courses who require an informative yet practical approach. The book's four-part structure defines the concept of strategy before using the overarching strategic framework of analysis, formulation, and implementation to show how strategy can be used to develop a sustainable competitive advantage in business. Making use of chapter maps and learning objectives to guide students through the complexities of the subject, the author conveys the realities of strategic management through a diverse selection of international and contemporary examples. Strategy in Focus boxes use examples from popular media to show how strategic management issues appear in the headlines we read every day. A longer, integrated Case Example closes every chapter, tying in multiple strategic challenges that affect businesses of all kinds. Review and discussion questions then encourage students to be critical of the material and to evaluate its strengths and weaknesses. Students may extend their learning with additional material available in the online resources. Written by the author, Extension Material is broken up by chapter. Unique Working through Strategy materials give students opportunities to practice essential techniques such as PEST analysis and scenario planning. ONLINE RESOURCES For students: \*Internet exercises \*Glossary \*Extension Material \*Working through Strategy \*Multiple-choice questions \*Additional recommended resources For lecturers: \*Test bank \*Further case material \*Answers to discussion

questions \*PowerPoint slides \*Figures and tables from the book

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**why blackrock interview question: The Railway Engineer ...** , 1900

**why blackrock interview question: *Parliamentary Papers*** Great Britain. Parliament. House of Commons, 1894

**why blackrock interview question: *Herapath's Railway Magazine, Commercial Journal, and Scientific Review*** , 1867

**why blackrock interview question: Donahoe's Magazine** , 1890

**why blackrock interview question: *The Handbook of Board Governance*** Richard Leblanc, 2020-04-06 The revised new edition of the must-read guide for executives—provides comprehensive coverage of topics in corporate governance by leading subject-matter experts The Handbook of Board Governance is the marketing-leading text on public, nonprofit, and private board governance. Providing comprehensive, in-depth coverage, this unique text represents a collaboration of internationally-recognized academics and prominent organization directors, executives, managers, and advisors. Contributors include Ariel Fromer Babcock, Robert Eccles, Alice Korngold, Ellie Mulholland, Michael Useem, Elizabeth Valentine and John Zinkin. Practical, expert guidance enables readers to understand value creation and the strategic role of the board, risk governance and oversight, audit and compensation committee effectiveness, CEO succession planning, and other diverse board duties and responsibilities. Now in its second edition, the Handbook offers substantial updates and revisions reflecting contemporary trends, practices, and developments in board governance. New content includes discussions of pressing issues related to climate change, examination of information technology and cybersecurity challenges, and recent tax legislation that will impact executive compensation. Editor Dr. Richard Leblanc—an award-winning teacher, professor, lawyer, management consultant, and specialist on boards of directors—integrates practical experience and academic rigor to assist readers: Build and strengthen engaged and collaborative leadership in the boardroom Recognize the role and responsibilities of a well-functioning governing board Risk governance, assurance, and the duties of directors Keep pace with new trends in board governance and shareholder responsibility Measure performance and align performance measurement to executive pay Understand information technology governance, sustainability governance, and the different forms of governance Highly relevant to board and committee members regardless of sector or industry, *The Handbook of Board Governance*, 2nd Edition is an invaluable source of knowledge on all aspects of corporate and organization governance.

**why blackrock interview question: *Frank Duff*** Finola Kennedy, 2011-01-07 This is a new biography of the Founder of the Legion of Mary, one of the Catholic Church's most effective charitable agencies in the world today. In the Legion of Mary, Duff built an organisation that depended on each member playing his or her part, rather than on any individual leader. Describing responsibility as 'the biggest tonic on earth', he believed in sharing responsibility, and warned against thinking that others cannot do things as well as we can ourselves. The Legion of Mary is an organisation of lay Catholics dedicated to every form of social service and Catholic action for the welfare of the Church and of society. Duff's vision of a lay movement was revolutionary in its time and as recounted in this book explains why he faced so much opposition from Church authorities, especially in Ireland. But Duff, who is on the path towards canonisation, exemplified the Catholic tradition of charitable work at its best - that you do not preach by lecturing but by works of mercy, compassion and unselfish altruism. This is an inspiring tale.

**why blackrock interview question: *Amalgamated Engineers' Journal and Monthly Record*** , 1920

**why blackrock interview question: The Lancet** , 1907

**why blackrock interview question: *When the Time Comes*** Adele O'Neill, 2019-11-21 Her husband says it's suicide. The police say it's murder. Liam Buckley was a married man with two

teenage children when he moved out of the family home to start a new life with his lover. His wife Jennifer never forgave him, but now she needs him to come back: she's been diagnosed with a terminal illness, and the kids can't cope alone. One day after Liam moves home, Jennifer is found dead. Liam thinks it's suicide. But the police, led by DS Louise Kennedy, are convinced it's murder. Liam hires a retired detective to help prove his innocence, but it's no easy task. The children are distraught, and Jennifer's best friend, Sarah, is waging a campaign against Liam, determined to expose him for a liar and a cheat. As secrets surface from the complex web of Buckley family life, DS Kennedy must decide. Did Jennifer Buckley end her own life, or did Liam take it from her? The answer, when it comes, will shock them all... Reviews for Adele O'Neill: 'Adele O'Neill explores the complexities of familial love and loss, loyalty and betrayal in a remarkable debut novel' Irish Sunday Independent. 'Incredibly moving, beautifully written, this dramatic tale of dark family secrets is impossible to put down. I loved it' Carmel Harrington. 'A riveting first novel' Belfast Telegraph. 'An easy-to-read yet complex storyline... I recommend this book to any reader who enjoys family stories with a good strong plot' Helen Line, NetGalley. 'Excellent book... I would recommend' Stephanie Collins, NetGalley. 'Brilliant debut novel. Great for Martina Cole fans. Will be looking for more in the future from this up-and-coming author' Gill Kenny, NetGalley. 'This book will tear at your heart strings, and you feel every emotion right along with Rose and Tim. A must-read for any fan of suspense, murder, and even romance and heartbreak' Nicole Scarpati, NetGalley.

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